Annual Public Meeting

—Ottawa, November 21, 2018



AGENDA

01	Update from the Board – Martin J. Glynn
02	Strategy and Vision 2021 update – Neil Cunningham
03	Financial update – Neil Cunningham

Update from the Board of Directors

Martin J. Glynn – Chair, Board of Directors



Update from the Board

Supporting management toward its Vision 2021 goals Appointment of Neil Cunningham, **President and CEO Policy Portfolio** Stress test of portfolio to prepare for potential market correction



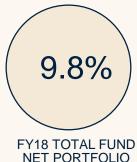
Strategy and Vision 2021 update

Neil Cunningham – President and CEO



Financial Highlights – FY18

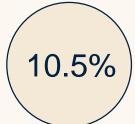
\$153.0B **Net Assets**



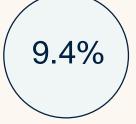




POLICY PORTFOLIO RETURN



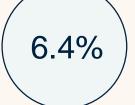
FIVE-YEAR NET ANNUALIZED RETURN



FIVE-YEAR POLICY PORTFOLIO RETURN



10-YEAR NET **ANNUALIZED RETURN**

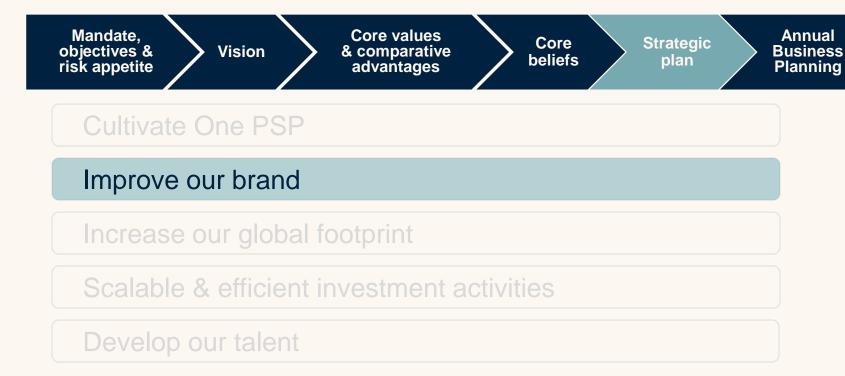


10-YEAR REFERENCE **PORTFOLIO RETURN**

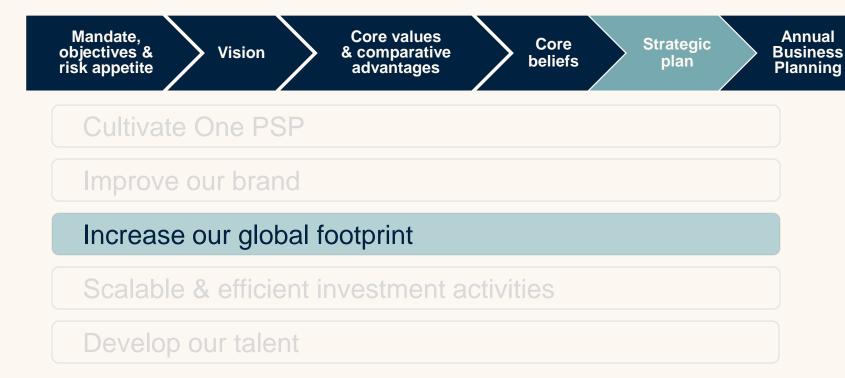














Mandate, **Core values** Annual Core **Strategic** Vision & comparative advantages **Business** objectives & beliefs plan risk appetite **Planning** Cultivate One PSP Improve our brand Increase our global footprint Scalable & efficient investment activities Develop our talent





Annual results for fiscal year 2018 Semi-annual results for the six-month period ending September 30, 2018



Financial highlights – FY18



FY18 TOTAL FUND NET PORTFOLIO RETURN



FIVE-YEAR NET ANNUALIZED RETURN

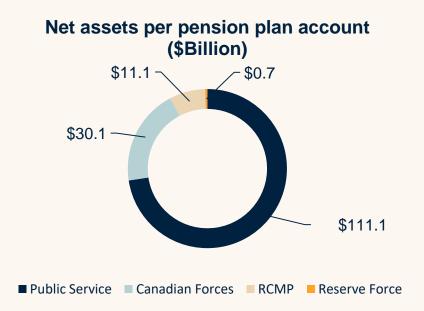


10-YEAR NET ANNUALIZED RETURN



Financial highlights – FY18







Asset class performance

\$153.0B

Infrastructure

Net AUM

\$ 15.0

9.8% Of total

assets

19.3%

13.8%

Public Markets

\$ 76.7

Billion
Net AUM

50.1% Of total

assets

8.3% 1-year

rate return

10.6% 5-year rate return

Natural Resources

\$ 4.8

3.2%
Of total assets

11.2% 1-year

rate return

13.1% 5-year rate return

Real Estate

\$23.2

Billion
Net AUM

15.2% Of total 13.6%

1-year
rate return

12.7%

5-year rate return

Private Debt

Net AUM

Billion

Net AUM

\$ 8.9
Billion

5.8% Of total

assets

8.2%

1-year
rate return

16.5%

Since inception annualized return

Private Equity

\$19.4
Billion
Net AUM

12.7% Of total assets

12.9%

1-year
rate return

7.9% 5-year rate return

Complementary Portfolio

\$ 2.2

Billion

Net AUM

1.4% Of total assets 33.0% 1-year

rate return

31.4%

Since inception annualized return

All figures are as at March 31, 2018. Total net assets exclude cash and cash equivalents. Net AUM denotes net assets under management.



FY19 – First six months

Total net portfolio return: 2.48%

Policy portfolio return: 3.07%

Net assets: \$158.9B

Contributions: \$2.1B



Strategy

- FY17: organization familiarized itself with vision, assessed changes required, developed new strategies and established a transformational foundation.
- FY18: focused on deploying and scaling new investment strategies, designing future state capabilities.
- In FY19: maintain pace of transformation that was established over the past two years and continue to build and deploy a lot of multi-year initiatives and strengthen our capabilities.



Questions?

