

Public Sector Pension Investment Board

Key Rating Drivers

Strong Collateral Coverage: Public Sector Pension Investment Boards's (PSP) ratings reflect its exceptionally strong asset overcollateralization and liquidity levels, the creditor priority of debtholders over pensioner obligations under the relevant pension plans, and the captive nature of asset inflows. The ratings also reflect its experienced management team, solid long-term investment track record, strong corporate governance and a supportive regulatory framework.

In addition, given PSP's role as an investment manager, the company is not directly responsible for pension obligations, which Fitch Ratings views as incrementally favorable relative to peers that are pension funds.

Rating Offsets: Offsetting rating factors include a challenging geopolitical and macroeconomic backdrop, including persistently elevated interest rates, slowing economic growth, elevated U.S. trade policy risk and heightened financial market volatility. In addition, the relatively higher proportion of less liquid and private assets in the portfolio could result in higher performance volatility over time.

Solid Long-Term Investment Results: PSP generated a net return of 12.6% in fiscal 2025 (fiscal year ended March 31, 2025), underperforming its one-year benchmark portfolio return by 4.8%. That said, given the prevailing geopolitical and macroeconomic challenges and heightened financial market volatility, investment performance was solid across most asset classes, in particular public equities, credit investments, infrastructure and private equity, which offset weaker performance in real estate.

On a five- and 10-year basis, total fund returns were solid at 10.6% and 8.2%, respectively, exceeding the respective benchmarks by 1.5% and 1.1%, respectively.

Sound Net Investment Asset Growth: As of March 31, 2025, PSP reported net investment assets of CAD299.7 billion, which was an increase of 13.2% yoy. PSP is the third largest Canadian pension fund asset manager. Growth in net investment assets for the year was driven mainly by net portfolio income (CAD33.5 billion) and, to a lesser degree, net contributions (CAD1.3 billion).

Low Leverage: Fitch assess leverage for PSP and other pension plan investment managers based on the ratio of gross debt (excluding repurchase agreements and securities sold short) to net investment assets. On this basis, leverage was 0.12x compared to 0.11x one year ago. This is below its internal limit for recourse debt and in line with Fitch's quantitative benchmark range of 0.15x and below for investment companies rated 'aa' and higher.

Very Robust Liquidity: PSP's exceptionally strong liquidity is supported by its predictable contributions, balance sheet cash and money market instruments (CAD8.7 billion as of fiscal YE25), as well as by CAD122.6 billion in marketable equities and fixed income securities. This is in addition to CAD3.0 billion in aggregate unutilized revolver capacity split into a CAD2.0 billion committed revolving credit facility and CAD1.0 billion in uncommitted demand lines of credit. This is compared with CAD34.4 billion of outstanding CP and unsecured term notes, at fair value.

Non-Bank Financial Institutions
Investment Managers
Canada

Ratings

Foreign Currency

Long-Term Issuer Default Rating	AAA
Short-Term Issuer Default Rating	F1+

Sovereign Risk (Canada)

Long-Term Foreign Currency Issuer Default Rating	AA+
Long-Term Local Currency Issuer Default Rating	AA+
Country Ceiling	AAA

Rating Outlooks

Long-Term Foreign Currency Issuer Default Rating	Stable
Sovereign Long-Term Foreign Currency Issuer Default Rating	Stable
Sovereign Long-Term Local Currency Issuer Default Rating	Stable

Applicable Criteria

[Non-Bank Financial Institutions Rating Criteria \(January 2025\)](#)

Related Research

- [Fitch Affirms Public Sector Pension Investment Board at 'AAA'/'F1+'; Outlook Stable \(August 2025\)](#)
- [Fitch Affirms Canada at 'AA+'; Outlook Stable \(July 2025\)](#)
- [Global Investment Managers Outlook 2025 \(November 2024\)](#)

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Rating Sensitivities

Factors that Could, Individually or Collectively, Lead to Negative Rating Action/Downgrade

A negative rating action could be triggered by a significant reduction in liquid assets, failure to maintain leverage below 0.15x on a gross debt-to-net assets basis, and/or a material change in risk appetite resulting in higher performance volatility and/or a material increase in the proportion of less liquid investments, particularly in an attempt to improve the funded status. A weak investment performance or increased single-name or industry concentrations, and an actual or reasonably expected change in the rule of law that calls into question creditor priority, could also be rating negatives.

The ratings are also sensitive to changes in Canada's credit risk profile, to the extent that any of such change results in a reduction in Canada's Country Ceiling to a level below PSP's Issuer Default Rating (IDR). Fitch most recently affirmed Canada's Country Ceiling at 'AAA' on July 18, 2025. Fitch believes there is some cushion in this rating sensitivity as Canada's Rating Outlook is Stable, combined with the limited likelihood that a one- to two-notch downgrade of Canada's sovereign rating would result in a reduction in its Country Ceiling.

Factors that Could, Individually or Collectively, Lead to Positive Rating Action/Upgrade

Positive rating action is not possible, as the ratings are already at the highest levels on the long-term and short-term rating scales.

Recent Developments

Tariff Threats Loom Over Global Growth Despite Upward Revisions

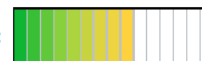
In its "[Global Economic Outlook – June 2025](#)," Fitch raised its 2025 global GDP growth forecast to 2.2%, from 1.9% in April 2025, as U.S.-China trade tensions proceeded to de-escalate. Despite this, the world economy still faces a sharp slowdown, induced by the most severe trade war since the 1930s. Fitch also raised its 2026 growth forecast to 2.2% from 2.0%. These rates are still well below the 2.9% observed in 2024 and the longer-term average global growth rate of 2.7%. Fitch revised U.S. growth for 2025 upward, to 1.5% from 1.2%, and recession risks have receded. However, there are signs of a slowdown in final domestic demand, and Fitch expects U.S. consumption to slow in 2H25. Fitch has raised both China's 2025 growth forecast, to 4.2% from 3.9%, and the eurozone's, to 0.8% from 0.6%.

Fitch revised its outlook for the pension fund peer group's asset performance to stable from negative, reflecting sustained net asset growth and continued resilience in investment portfolios despite the still-challenging macroeconomic and geopolitical backdrop. The revision reflects the peer group's long-term portfolio investment approach and its capacity to withstand market volatility.

Ratings Navigator

Public Sector Pension Investment Board

ESG Relevance:



NBFI

Ratings Navigator

	Sector Risk Operating Environment	Business Profile	Management & Strategy	Risk Profile	Financial Profile				Implied Standalone Credit Profile	Standalone Credit Profile	Issuer Default Rating
					Asset Performance	Earnings & Profitability	Capitalization & Leverage	Funding, Liquidity & Coverage			
		25%	10%	10%	10%	10%	15%	20%			
aaa									aaa	aaa	AAA Sta
aa+									aa+	aa+	AA+
aa									aa	aa	AA
aa-									aa-	aa-	AA-
a+									a+	a+	A+
a									a	a	A
a-									a-	a-	A-
bbb+									bbb+	bbb+	BBB+
bbb									bbb	bbb	BBB
bbb-									bbb-	bbb-	BBB-
bb+									bb+	bb+	BB+
bb									bb	bb	BB
bb-									bb-	bb-	BB-
b+									b+	b+	B+
b									b	b	B
b-									b-	b-	B-
ccc+									ccc+	ccc+	CCC+
ccc									ccc	ccc	CCC
ccc-									ccc-	ccc-	CCC-
cc									cc	cc	CC
c									c	c	C
d or rd									d or rd	d or rd	D or RD

The Key Rating Driver (KRD) weightings used to determine the implied Standalone Credit Profile (SCP) are shown as percentages at the top. In cases where the implied SCP is adjusted upward or downward to arrive at the SCP, the KRD associated with the adjustment reason is highlighted in red. The shaded areas indicate the benchmark-implied scores for each KRD. The sector risk assessment acts as a sector-specific constraint on the typical implied operating environment range and is shown as an overlay on the operating environment.

Adjustments

PSP's Standalone Credit Profile (SCP) has been assessed as above the implied SCP due to the following adjustment reason: business profile (positive).

The asset performance score has been assigned above the implied score due to the following adjustment reasons: risk profile and business model (positive).

Navigator Peer Comparison

Peer Group Summary	Operating Environment	Company Profile	Management & Strategy	Risk Appetite	Asset Performance	Earnings & Profitability	Capitalisation & Leverage	Funding, Liquidity & Coverage	Issuer Default Rating	Outlook/ Watch	Rating Action
Caisse de depot et placement du Quebec	aa	aaa	aa	aa	aa	a+	aaa	aaa	AAA	Stable	04-Aug-25
OMERS Administration Corporation	aa	aaa	aa	aa	aa	a+	aa+	aaa	AAA	Stable	04-Aug-25
Public Sector Pension Investment Board	aa	aaa	aa	aa	aa	a+	aa+	aaa	AAA	Stable	04-Aug-25

Key Qualitative Factors

Ratings Sensitive to Country Ceiling of Canada

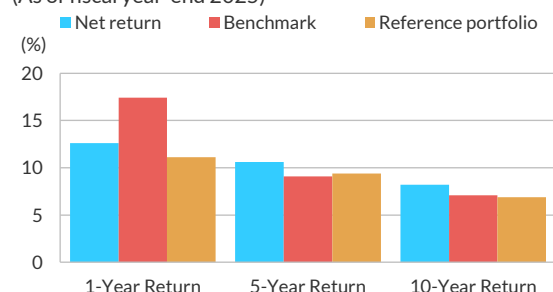
Fitch does not view PSP's ratings as directly constrained by Canada's ratings considering the relatively high proportion of PSP's assets invested outside of Canada. Nevertheless, PSP's ratings are constrained by Canada's Country Ceiling, which reflects Fitch's assessment of transfer and convertibility risks. As per Fitch's "Country Ceiling Criteria," dated July 24, 2023, the Country Ceiling of a given country can be as many as three notches above the sovereign's Long-Term Foreign Currency IDR if Fitch believes there are very strong incentives against the imposition of capital controls by the sovereign in question.

On July 18, 2025, Fitch affirmed Canada's Long-Term Foreign Currency and Local Currency IDRs at 'AA+' / Stable and the Country Ceiling at 'AAA'. Fitch believes there is some degree of cushion in this rating sensitivity due to the limited

likelihood that a one- to two-notch downgrade of Canada's sovereign rating would result in a reduction in its Country Ceiling below 'AAA'.

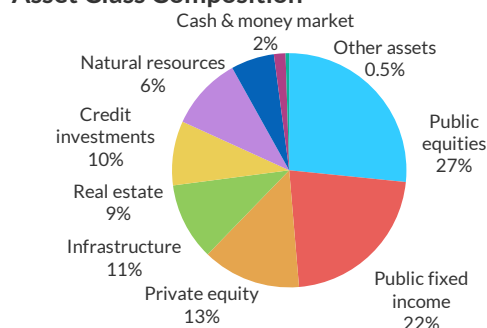
Performance Against Benchmarks

(As of fiscal year-end 2025)



Source: Fitch Ratings, PSP

Asset Class Composition



Source: Fitch Ratings, PSP

Captive Mandates Support Business Model Strength

PSP's net investment assets under management amounted to CAD299.7 billion at fiscal year-end (FYE) 2025, which corresponds to a 13.2% increase over FYE24 and makes PSP the third largest defined benefit pension plan in Canada. Per its mandate, PSP invests assets to fund benefits earned from April 1, 2000, by members of the Canadian Federal Public Service, the Canadian Armed Forces (Regular Forces), the Royal Canadian Mounted Police and, since March 1, 2007, the Canadian Forces (Reserve Force). This provides PSP captive access to more than 900,000 contributors and beneficiaries with a high degree of contribution predictability.

Legally, PSP is incorporated as a non-agent crown corporation; thus, it is fully owned by the government of Canada. Given PSP's status as a pension investment manager, it is not directly responsible for payment of pension obligations, which are ultimately the liability of the Canadian government. Fitch believes this profile is incrementally more favorable relative to that of peer pension funds.

Very Strong Corporate Governance

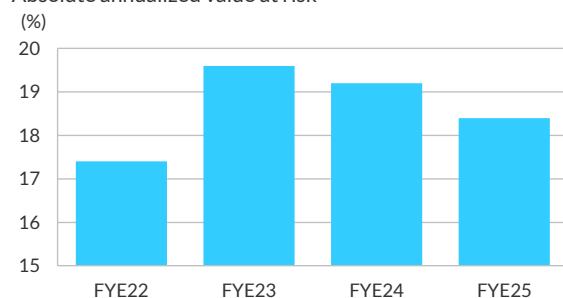
Fitch views PSP's corporate governance framework as very strong. Board members are appointed by the Governor in Council (based on recommendations from the Treasury Board of Canada). PSP Investments operates at arm's length from the Government of Canada, as mandated by the Act, which provides a framework ensuring board independence and robust governance standards, allowing it to qualify as an independent investment entity. At FYE25, the board of directors comprised 10 independent directors, with three positions currently vacant. The Act provides for a board of 13 directors, including the chairperson.

Experienced Management Team

Over the past 12 months (to August 2025), PSP's senior executive management team has undergone three changes. PSP appointed Caroline Vermette as senior vice president and chief financial officer, bringing over 20 years of financial leadership experience from the National Bank of Canada. Alexandre Roy was named senior vice president and chief risk officer, having played a critical role in risk management and portfolio construction since joining PSP in 2007. Patrick Charbonneau has been appointed chief investment officer, leveraging his extensive experience in infrastructure and private markets to oversee portfolio design, investment strategy and treasury functions. Fitch views PSP's management team as highly skilled and well experienced, while its business strategy remains clearly articulated and well aligned with PSP's long-term investment goals.

Market Risk Measure

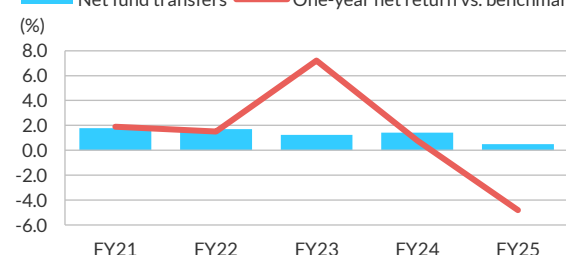
Absolute annualized value at risk



Source: Fitch Ratings, PSP

Annual Fund Flows and Return

Net fund transfers One-year net return vs. benchmark



Note: Net fund transfers are expressed as a percentage of beginning net investment assets.

Source: Fitch Ratings, PSP

Solid Risk Controls, Manageable Market Risk

Given its core business activity as a pension investment manager, PSP is exposed to some degree of market risk, arising primarily from volatility in investment valuations, as well as from currency and interest rate risk. PSP assesses total portfolio market risk based on an annualized absolute value-at-risk (VaR) measure, which is calculated using 10-year monthly historical returns scaled to a 12-month holding period with a 95% confidence level. For fiscal 2025, VaR for the total portfolio equated to a moderately lower 18.4% (2024: 19.2%), still below management's guideline.

PSP selectively uses derivatives such as over-the-counter swaps to manage its asset exposures. Fitch does not believe that these synthetic exposures materially alter PSP's risk profile, as these instruments reference commonly used interest rate benchmarks and equity indices. Fitch does not expect PSP to expand its trading activity into more complex structures, although any increase to PSP's currently low risk appetite would be viewed negatively by the agency.

Financial Profile

High Predictability of Asset Flows, Investment Returns Drive Asset Growth

Predictability of asset flows is high and consistent through the cycle because of PSP's captive member pool. Net contributions as a percentage of the opening balance of net investment assets averaged 1.2% between 2022 and 2025, down from 1.5% one year ago. This decrease was primarily due to a non-permitted surplus in the Public Service Pension Fund, which required PSP Investments to transfer \$1.9 billion back to the Consolidated Revenue Fund. This transfer was a one-time event in fiscal 2025, following a Special Actuarial Report. As a result, net transfers received for the year were reduced to \$1.3 billion in FY25, from \$3.5 billion in FY24. This measure is somewhat below that of other highly rated investment managers covered by Fitch but is considered strong relative to other Canadian pension funds. Based on Fitch's quantitative asset performance benchmarks for investment managers, the net contributions metric corresponded to an implied category score of 'bbb'. The benchmark-implied score was adjusted up to 'aa', considering the captive nature of the flows and their predictability over an extended period.

Well Diversified Portfolio

PSP's investment portfolio remains well diversified across asset classes and industries. At FYE25, the largest allocations were to public equities and fixed income, representing 26.6% and 22.1% of net investment assets, respectively. The portfolio also includes significant exposures to private equity (13.6%), infrastructure (10.7%), real estate (8.9%), natural resources (6.0%) and credit investments (10.1%). Geographically, investments are primarily focused on developed markets, notably the U.S. and Canada, helping to limit country risk exposure through a selective approach to emerging markets. The reference portfolio, which guides PSP's investment framework and reflects the Government of Canada's funding risk tolerance, has been fairly stable over time, comprising 59% of equities and 41% of government fixed income as of March 31, 2025.

Solid Long Term Investment Performance

For 2025, PSP Investments generated a net return of 12.6%, a significant increase from 7.2% reported one year prior. However, this return underperformed the one-year Total Fund Benchmark of 17.4%. Investment performance for the year was strong across most asset classes, with infrastructure contributing a 17.8% return, followed by private equity (16.6%), credit investments (15.4%) and public market equities (15.1%). Real estate returns were negligible, reflecting ongoing valuation challenges. However, infrastructure, private equity and real estate all underperformed their respective benchmarks. Fitch notes this is largely due to the construction of their respective benchmarks, which incorporate public securities and are intended to represent long-term asset class performance. The private nature of

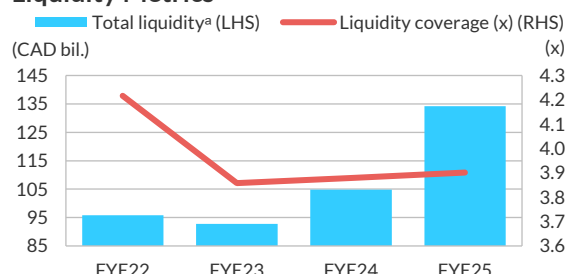
these asset classes results in reduced sensitivity to short-term market fluctuations, creating a mismatch when annual results are compared to benchmarks designed for longer investment horizons.

On a five- and 10-year basis, total fund returns were equally solid at 10.6% and 8.2%, respectively, exceeding the benchmark and reference portfolio return by 110 bps or more.

Rating-Appropriate Leverage Appetite

PSP's leverage (calculated by Fitch as gross debt excluding repurchase agreements and securities sold short) to net investment assets was 0.12x at FYE25, versus 0.11x at FYE24. Post-FYE25, PSP has issued USD700 million, CAD500 million (reopening the G16 Series), EUR1.25 billion, EUR100 million and AUD1.25 billion in unsecured issuance thus far, with 0.13x pro forma leverage to date based on FYE25 net assets. Leverage remains within Fitch's implied 'aa' and above benchmark range of 0.15x or lower for investment companies; it is also below PSP's internal limit for recourse debt. Additionally, with upcoming maturities and potential growth in net assets, leverage is expected to remain within the 0.15x threshold. According to management, sufficient headroom prevails under its own threshold, even in a stressed scenario. When including repurchase agreements, securities sold short and collateral payable, leverage was equally low at 0.14x (FYE24: 0.14x). Fitch expects PSP to continue to adopt a conservative capital management approach.

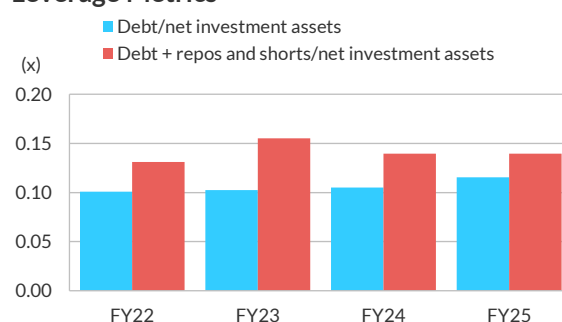
Liquidity Metrics



^a Includes cash, money market instrument and undrawn revolving credit facility (RFC) capacity.

Source: Fitch Ratings

Leverage Metrics



Source: Fitch Ratings, PSP

Exceptionally Strong Liquidity

Liquidity remained exceptionally strong at FYE25, including CAD8.7 billion in cash and money market securities, CAD122.6 billion in marketable securities and fixed-income instruments, and CAD3.0 billion in undrawn revolver capacity. Against outstanding debt at fair value of CAD34.4 billion, this translated to sound liquidity coverage of 3.9x at FYE25, unchanged from FYE24. Based on Fitch's liquidity calculation (which adjusts marketable securities to only include AAA rated sovereign bonds and AA rated Canadian provincial bonds and excludes RCF capacity), liquidity coverage is lower but still strong, particularly given PSP's high asset flow predictability. Although exposure to illiquid investments is material, Fitch considers this in the context of PSP's long-term investment mandate and good predictability of liquidity needs at its associated pension plans.

Demonstrated Capital Market Access

PSP has demonstrated good capital access over a prolonged period, with seven issuances at a cumulative value of around CAD7.1 billion that concluded in fiscal 2025. Over the next 12 months, Fitch expects PSP (via its capital market-facing, wholly owned subsidiary, PSP Capital Inc.) to continue accessing markets opportunistically. Refinance risk is limited over the near term, with around CAD4.1 billion of issuance (or 12% of debt outstanding as of March 31, 2025) due in 2025 and 2026.

Debt Ratings

Rating Type	Rating
Senior Unsecured: Long-Term	AAA
Senior Unsecured: Short-Term	F1+

Source: Fitch Ratings

The CP rating of 'F1+' is equalized with PSP's Short-Term IDR.

The unsecured long-term debt rating is equalized with PSP's Long-Term IDR, reflecting PSP's predominantly unsecured funding profile and expectations for average recovery prospects in a stressed scenario.

Debt Rating Sensitivities

The CP rating is sensitive to changes in PSP's Short-Term IDR, and these ratings would be expected to move in tandem.

The unsecured debt rating is sensitive to changes in PSP's Long-Term IDR, and these ratings would be expected to move in tandem.

Group, Subsidiaries and Affiliated Companies

Group, Subsidiaries and Affiliates Sensitivities

PSP Capital Inc.'s ratings are equalized with those of its parent, PSP, to reflect the full guaranty provided to PSP Capital Inc. by PSP. PSP Capital, Inc.'s ratings would be expected to move in tandem with those of its parent.

Environmental, Social and Governance Considerations

Credit-Relevant ESG Derivation				ESG Relevance to Credit Rating					
Public Sector Pension Investment Board has 5 ESG potential rating drivers				key driver		0	issues	5	
Public Sector Pension Investment Board has exposure to shift in social or consumer preferences as a result of an institution's social positions, or social and/or political disapproval of core activities but this has very low impact on the rating.				driver		0	issues	4	
Governance is minimally relevant to the rating and is not currently a driver.				potential driver		5	issues	3	
						3	issues	2	
				not a rating driver		6	issues	1	

Environmental (E) Relevance Scores				
General Issues	E Score	Sector-Specific Issues	Reference	E Relevance
GHG Emissions & Air Quality	1	Regulatory risks, emissions fines or compliance costs related to owned equipment, which could impact asset demand, profitability, etc.	Sector Risk Operating Environment	5
Energy Management	1	Investments in or ownership of assets with below-average energy/fuel efficiency which could impact future valuation of these assets	Risk Profile	4
Water & Wastewater Management	1	n.a.	n.a.	3
Waste & Hazardous Materials Management; Ecological Impacts	1	n.a.	n.a.	2
Exposure to Environmental Impacts	2	Impact of extreme weather events on assets and/or operations and corresponding risk profile & management; catastrophe risk; credit concentrations	Business Profile; Asset Performance	1

Social (S) Relevance Scores				
General Issues	S Score	Sector-Specific Issues	Reference	S Relevance
Human Rights, Community Relations, Access & Affordability	1	n.a.	n.a.	5
Customer Welfare - Fair Messaging, Privacy & Data Security	2	Fair lending practices; pricing transparency; repossession/foreclosure/collection practices; consumer data protection; legal/regulatory fines stemming from any of the above	Sector Risk Operating Environment; Risk Profile; Asset Performance	4
Labor Relations & Practices	2	Impact of labor negotiations, including board/employee compensation and composition	Business Profile; Management & Strategy; Earnings & Profitability; Capitalization & Leverage; Funding, Liquidity & Coverage	3
Employee Wellbeing	1	n.a.	n.a.	2
Exposure to Social Impacts	3	Shift in social or consumer preferences as a result of an institution's social positions, or social and/or political disapproval of core activities	Business Profile; Earnings & Profitability	1

Governance (G) Relevance Scores				
General Issues	G Score	Sector-Specific Issues	Reference	G Relevance
Management Strategy	3	Operational implementation of strategy	Management & Strategy	5
Governance Structure	3	Board independence and effectiveness; ownership concentration; protection of creditor/stakeholder rights; legal /compliance risks; business continuity; key person risk; related party transactions	Management & Strategy	4
Group Structure	3	Organizational structure; appropriateness relative to business model; opacity; intra-group dynamics; ownership	Business Profile	3
Financial Transparency	3	Quality and timing of financial reporting and auditing processes	Management & Strategy	2
				1

How to Read This Page

ESG relevance scores range from 1 to 5 based on a 15-level color gradation. Red (5) is most relevant to the credit rating and green (1) is least relevant.

The **Environmental (E), Social (S) and Governance (G)** tables break out the ESG general issues and the sector-specific issues that are most relevant to each industry group. Relevance scores are assigned to each sector-specific issue, signaling the credit-relevance of the sector-specific issues to the issuer's overall credit rating. The Criteria Reference column highlights the factor(s) within which the corresponding ESG issues are captured in Fitch's credit analysis. The vertical color bars are visualizations of the frequency of occurrence of the highest constituent relevance scores. They do not represent an aggregate of the relevance scores or aggregate ESG credit relevance.

The **Credit-Relevant ESG Derivation** table's far right column is a visualization of the frequency of occurrence of the highest ESG relevance scores across the combined E, S and G categories. The three columns to the left of ESG Relevance to Credit Rating summarize rating relevance and impact to credit from ESG issues. The box on the far left identifies any ESG Relevance Sub-factor issues that are drivers or potential drivers of the issuer's credit rating (corresponding with scores of 3, 4 or 5) and provides a brief explanation for the relevance score. All scores of '4' and '5' are assumed to reflect a negative impact unless indicated with a '+' sign for positive impact.

Classification of ESG issues has been developed from Fitch's sector ratings criteria. The General Issues and Sector-Specific Issues draw on the classification standards published by the United Nations Principles for Responsible Investing (PRI), the Sustainability Accounting Standards Board (SASB), and the World Bank.

CREDIT-RELEVANT ESG SCALE

How relevant are E, S and G issues to the overall credit rating?

5		Highly relevant, a key rating driver that has a significant impact on the rating on an individual basis. Equivalent to "higher" relative importance within Navigator.
4		Relevant to rating, not a key rating driver but has an impact on the rating in combination with other factors. Equivalent to "moderate" relative importance within Navigator.
3		Minimally relevant to rating, either very low impact or actively managed in a way that results in no impact on the entity rating. Equivalent to "lower" relative importance within Navigator.
2		Irrelevant to the entity rating but relevant to the sector.
1		Irrelevant to the entity rating and irrelevant to the sector.

The highest level of ESG credit relevance is a score of '3', unless otherwise disclosed in this section. A score of '3' means ESG issues are credit-neutral or have only a minimal credit impact on the entity, due to either their nature or the way in which they are being managed by the entity. Fitch's ESG Relevance Scores are not inputs in the rating process; they are an observation on the relevance and materiality of ESG factors in the rating decision. For more information on Fitch's ESG Relevance Scores, visit <https://www.fitchratings.com/topics/esg/products#esg-relevance-scores>.

Financials

Income Statement

(CAD Mil., years ended March 31)	2021	2022	2023	2024	2025
Investment income	32,588	23,562	12,084	20,208	36,078
Investment-related expenses	497	502	1,158	1,751	1,769
Net investment income	32,091	23,060	10,926	18,457	34,309
Operating expenses	510	588	744	731	820
Other income/expenses	—	—	—	30	49
Net income	31,581	22,472	10,182	17,756	33,538

Source: Fitch Ratings

Balance Sheet

(CAD Mil., years ended March 31)	2021	2022	2023	2024	2025
Investments	232,547	263,836	283,411	302,735	345,543
Other assets	246	208	184	133	153
Total assets	232,793	264,044	283,595	302,868	345,696
Investment-related liabilities	11,325	10,634	15,715	10,807	11,344
Trade payable and other liabilities	438	427	523	500	583
Borrowings	16,731	22,710	24,042	27,010	34,401
Total liabilities	28,494	33,771	40,280	38,317	46,328
Net investment assets	204,299	230,273	243,315	264,551	299,368

Source: Fitch Ratings

Summary Analytics

(CAD Mil., years ended March 31)	2021	2022	2023	2024	2025
Net asset growth (%)	20.4	12.7	5.7	8.7	13.2
Net contributions/beginning net assets (%)	1.8	1.7	1.2	1.4	0.5
1-year return (%)	18.4	10.9	4.4	7.2	12.6
5-year return, annualized (%)	9.3	9.0	7.9	7.9	10.6
10-year return, annualized (%)	8.9	9.8	9.2	8.3	8.2
(Corporate debt)/net investment assets (x)	0.08	0.10	0.10	0.11	0.12
(Corporate debt + repos + shorts)/net investment assets (x)	0.12	0.13	0.16	0.14	0.14
Liquidity/(corporate debt) (x)	5.7	4.2	3.9	3.9	3.9

Source: Fitch Ratings

SOLICITATION & PARTICIPATION STATUS

For information on the solicitation status of the ratings included within this report, please refer to the solicitation status shown in the relevant entity's summary page of the Fitch Ratings website.

For information on the participation status in the rating process of an issuer listed in this report, please refer to the most recent rating action commentary for the relevant issuer, available on the Fitch Ratings website.

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